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Self-sufficiency means the point at which an institution is able to survive without continued funding under the Strengthening Institutions Program.

Special Needs Program means the program authorized by part B of title III of the HEA before part B was amended by the Higher Education Amendments of 1986.

Supplemental Education Opportunity Grant means the grant program authorized by title IV A-2 of the HEA.

Underrepresented means proportionate representation as measured by degree recipients, that is less than the proportionate representation in the general population—

- (1) As indicated by-
- (i) The most current edition of the Department's *Digest of Educational Statistics*;
- (ii) The National Research Council's *Doctorate Recipients from United States Universities*; or
- (iii) Other standard statistical references, as announced annually in the FEDERAL REGISTER notice inviting applications for new awards under this program; or
- (2) As documented by national survey data submitted to and accepted by the Secretary on a case-by-case basis.

(Authority: 20 U.S.C. 1051, 1057–1059 and 1066–1069f; OMB Directive No. 15)

[52 FR 30529, Aug. 14, 1987, as amended at 59 FR 41922, Aug. 15, 1994; 60 FR 15447, Mar. 23, 1995]

§ 607.8 What is a comprehensive development plan and what must it contain?

- (a) A comprehensive development plan is an institution's strategy for achieving growth and self-sufficiency by strengthening its—
 - (1) Academic programs;
 - (2) Institutional management; and
 - (3) Fiscal stability.
- (b) The comprehensive development plan must include the following:
- (1) An analysis of the strengths, weaknesses, and significant problems of the institution's academic programs, institutional management, and fiscal stability.
- (2) A delineation of the institution's goals for its academic programs, institutional management, and fiscal stability, based on the outcomes of the

analysis described in paragraph (b)(1) of this section.

- (3) Measurable objectives related to reaching each goal and timeframes for achieving the objectives.
- (4) Methods and resources that will be used to institutionalize practices and improvements developed under the proposed project.

(Authority: 20 U.S.C. 1066) [59 FR 41923, Aug. 15, 1994]

§607.9 What are the type, duration and limitations in the awarding of grants under this part?

- (a) (1) Under this part, the Secretary may award planning grants and two types of development grants, individual development grants and cooperative arrangement development grants.
- (2) Planning grants may be awarded for a period not to exceed one year.
- (3) Either type of development grant may be awarded for a period of five years.
- (b)(1) An institution that receives a planning grant may not subsequently receive another planning grant but may subsequently receive a development grant after its planning grant expires.
- (2) An institution that receives a development grant of up to three years may subsequently receive another development grant after its development grant expires.
- (3) An institution that receives a development grant of four years may not subsequently receive another development grant for a period of eight years from the date it received the four year grant.
- (4) An institution that receives a development grant of five years may not subsequently receive another development grant for a period of ten years from the date it received the five year grant.

(Authority: 20 U.S.C. 1059)

[52 FR 30529, Aug. 14, 1987, as amended at 59 FR 41923, Aug. 15, 1994]

§607.10 What activities may and may not be carried out under a grant?

- (a) Planning grants. Under a planning grant, a grantee shall formulate—
- (1) A comprehensive development plan described in §607.8; and

- (2) An application for a development grant.
- (b) Development grants—allowable activities. Under a development grant, except as provided in paragraph (c) of this section, a grantee shall carry out activities that implement its comprehensive development plan and hold promise for strengthening the institution. Activities that may be carried out include, but are not limited to—
- (1) Faculty development that provides faculty with the skills and knowledge needed to—
- (i) Develop academic support services, including advising and mentoring students;
- (ii) Develop academic programs or methodology, including computer-assisted instruction, that strengthen the academic quality of the institution; or
- (iii) Acquire terminal degrees that are required to obtain or retain accreditation of an academic program or department;
- (2) Funds and administrative management that will improve the institution's ability to—
- (i) Manage financial resources in an efficient and effective manner; and
- (ii) Collect, access, and use information about the institution's operations for improved decisionmaking;
- (3) Developing and improving academic programs that enable the institution to—
- (i) Develop new academic programs or new program options that show promise for increased student enrollment;
- (ii) Provide new technology or methodology to increase student success and retention or to retain accreditation: or
- (iii) Improve curriculum or methodology for existing academic programs to stabilize or increase student enrollment:
- (4) Acquiring equipment for use in strengthening management and academic programs to achieve objectives such as those described in paragraphs (b)(2) and (b)(3) of this section;
- (5) Establishing or increasing the joint use of facilities such as libraries and laboratories to—
- (i) Eliminate the distance and high cost associated with providing aca-

- demic programs and academic support;
- (ii) Provide clinical experience that is part of an approved academic program at off-campus locations;
- (6) Developing or improving student services to provide—
- (i) New or improved methods to deliver student services, including counseling, tutoring, and instruction in basic skills; or
- (ii) Improved strategies to train student services personnel;
- (7) Payment of any portion of the salary of a dean, with proper justification, to fill a position under the project such as project coordinator or activity director. For purposes of this paragraph, proper justification includes evidence that the position entitled "Dean" is not one that has college-wide administrative authority and responsibility; or
- (8) For grants authorized under section 316 of the HEA to HSIs—
- (i) Purchase, rental, or lease of scientific or laboratory equipment for educational purposes, including instructional and research purposes;
- (ii) Renovation and improvement in classroom, library, laboratory, and other instructional facilities;
- (iii) Support of faculty exchanges, faculty development, and faculty fellowships to assist in attaining advanced degrees in their field of instruction:
- (iv) Curriculum development and academic instruction;
- (v) Purchase of library books, periodicals, microfilm, and other educational materials;
- (vi) Funds and administrative management, and acquisition of equipment for use in strengthening funds management;
- (vii) Joint use of facilities such as laboratories and libraries; and
- (viii) Academic tutoring and counseling programs and student support services
- (c) Development grants—unallowable activities. A grantee may not carry out the following activities or pay the following costs under a development grant:
- (1) Activities that are not included in the grantee's approved application.

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- (2) Activities that are inconsistent with any State plan for higher education that is applicable to the institution, including, but not limited to, a State plan for desegregation of higher education.
- (3) Activities or services that relate to sectarian instruction or religious worship.
- (4) Activities provided by a school or department of divinity. For the purpose of this provision, a "school or department of divinity" means an institution, or a department of an institution, whose program is specifically for the education of students to prepare them to become ministers of religion or to enter into some other religious vocation or to prepare them to teach theological subjects.
- (5) Developing or improving non-degree or non-credit courses other than basic skills development courses.
- (6) Developing or improving community-based or community services programs, unless the program provides academic-related experiences or academic credit toward a degree for degree students.
- (7) Purchase of standard office equipment, such as furniture, file cabinets, bookcases, typewriters, or word processors.
- (8) Payment of any portion of the salary of a president, vice president, or equivalent officer who has college-wide administrative authority and responsibility at an institution to fill a position under the grant such as project coordinator or activity director.
- (9) Costs of organized fund-raising, including financial campaigns, endowment drives, solicitation of gifts and bequests, and similar expenses incurred solely to raise capital or obtain contributions.
- (10) Costs of student recruitment such as advertisements, literature, and college fairs.
 - (11) Services to high school students.
- (12) Instruction in the institution's standard courses as indicated in the institution's catalog.
- (13) Costs for health and fitness programs, transportation, and day care services.
- (14) Student activities such as entertainment, cultural, or social enrich-

ment programs, publications, social clubs, or associations.

(15) Activities that are operational in nature rather than developmental in nature.

(Authority: 20 U.S.C. 1057 et seq.)

[52 FR 30529, Aug. 14, 1987, as amended at 59 FR 41923, Aug. 15, 1994; 60 FR 15447, Mar. 23, 1995]

Subpart B—How Does an Institution Apply for a Grant?

§ 607.11 What must be included in individual development grant applications?

In addition to the information needed by the Secretary to determine whether the institution should be awarded a grant under the funding criteria contained in subpart C, an application for a development grant must include—

- (a) The institution's comprehensive development plan;
- (b) A description of the relationship of each activity for which grant funds are requested to the relevant goals and objectives of its plan;
- (c) A description of any activities that were funded under previous development grants awarded under the Strengthening Institutions of Special Needs Program that expired within five years of when the development grant will begin and the institution's justification for not completing the activities under the previous grant;
- (d) The provisions required by section 351 of the HEA which are not specified in other sections of this part. These provisions require that an institution applying for more than one activity shall—
- (1) Identify those activities that would be a sound investment of Federal funds if funded separately;
- (2) Identify those activities that would be a sound investment of Federal funds only if funded with the other activities; and
- (3) Rank the activities in preferred funding order; and
- (e) For a grant under section 316 of the HEA to an HSI, as a part of the applicant's Comprehensive Development Plan (CDP) required in §607.8, a fiveyear plan for improving the assistance